Charleston-Kanawha Housing Authority

Annual Report 2006-2007



Message to the Community

Many changes have taken place throughout the year, and we continue to adjust to the reorganization of the Charleston and Kanawha County Housing Authorities. Charleston-Kanawha Housing Authority still has all of the previous services available but they are now offered in one centralized location.



Charleston –Kanawha Housing will continue improving affordable housing options and expanding programs

through partnerships and grant opportunities to offer our residents a better quality of life. Over the past year, we have celebrated achievements with our residents in self-sufficiency, homeownership, successful programming for youth and families, a community garden and playground, to name a few. Residents have responded to the opportunities being offered and our Public Housing and Section 8 Family Self-Sufficiency programs are nearly full with participants enrolling in college, obtaining jobs and saving for their future. Residents are also participating in Safe & Drug Free family programming, community garden clubs and senior citizen activities.

Charleston-Kanawha Housing staff are dedicated to helping improve the lives our residents by providing them with a safe place to live while connecting them to programs and resources that promote a healthy lifestyle. We hope that you will celebrate the accomplishments of our residents and staff as you review our program highlights.

Sincerely,

Mark E. Taylor

Executive Director

Board of Commissioners





Katherine L. Dooley, Chair



Allan McVey, Vice-Chair



Michael Comer



Michael Stajduhar



Nora Harris

The Board of Commissioners serves as the policy making body of Charleston-Kanawha Housing similar to the Board of Directors of a private corporation. Commissioners are recommended by the Kanawha County Commission and appointed by the Mayor. They receive no pay and are civic minded citizens who are willing to give of their time and energy to provide a decent, safe, and sanitary home and a suitable living environment for every resident.



Charleston-Kanawha Housing's mission is to provide every resident with a decent, safe, affordable place to live while linking them to programs that will assist them on their journey to self-sufficiency.

Charleston-Kanawha Housing offers two types of housing assistance. Public housing is made up of housing units located in developments owned and operated by Charleston-Kanawha Housing. Rental assistance or housing choice vouchers, allows the tenant to find their own housing and Charleston-Kanawha Housing provides subsidy to the land-lord. The agency manages eight family developments, four high-rises and several scattered sites on the public housing program and administers housing choice vouchers and moderate rehabilitation units throughout Kanawha, Clay and Putnam Counties.

Charleston-Kanawha Housing provides housing assistance for more than 4,400 low to moderate income families. Housing choice voucher tenants find their own housing and pay a portion (30%) of their monthly income toward rent and utilities with Charleston-Kanawha Housing making up the difference. For public housing tenants, the obligation for rent is based on 30% of their adjusted monthly income.

Charleston-Kanawha Housing offers residents more than a home through partnerships with various social services agencies and local colleges/universities. After-school programs offer homework assistance and mentoring to youth. The Summer Nutrition program assures that every child is given a healthy lunch when school is not in session. The Family Self-Sufficiency, FSS, Program assists residents in creating a plan for self-sufficiency by linking them to resources to help them attain two goals: obtain employment (or better employment); become free of public assistance. The FSS Homeownership program links participants to homeownership/credit counseling and allows them to use their Section 8 voucher to support a monthly mortgage payment. The Service Coordinator coordinates enrichment activities, services and programs for the elderly and disabled in the high-rise communities. The Neighborhood Networks Program provides all residents with Internet access & state of the art equipment located at a computer lab in their community.

Charleston-Kanawha Housing has 101 employees who work to provide quality service through our programs. With our Board of Commissioners, community partners and residents, we will continue to work to build stronger communities and improve the quality of life for those we serve.

Award Winning

Through various partnerships, Charleston-Kanawha Housing is able to offer quality programs and increased opportunities to low-income families.

Through a partnership with West Virginia State University Extension, the Carroll Terrace Community Garden project was completed. The gardening program focuses on healthy food choices and empowers residents to grow their own nutritious food.

The Carroll Terrace Community Garden has unique features to accommodate the elderly and disabled residents that live in the high-rise. This fully handicap accessible garden was designed on a concrete pad with raised beds and wide aisles and walkways.



Featured design aspects include an herb garden, ornamental beds, four community gardens, individual beds, weekly/monthly workshops and various social activities.



The Carroll Terrace Community Garden was received an award of excellence from the South Eastern Regional Council of the National Association of Housing & Redevelopment Officials, SERC-NAHRO.

The garden was also featured in the 2007 East End Showcase which is a tour sponsored by volunteers from Charleston's East End Main Street Group.

The 2007 summer harvest totals were as follows:

- 3439 tomatoes
- 910 peppers
- 29 squash
- 2311 beans
- 200 new potatoes
- 442 sweet potatoes

West Virginia State University Extension was responsible for bringing additional corporate and community sponsors into the gardening program for materials and resident trainings.

Sponsors include:

- American Heart Association
- Bosley Rental & Supply
- Capitol Conservation
- Charleston Housing
- Green's Feed & Seed
- H. Shamblin Concrete Construction
- Lowe's of South Charleston
- Old Colony
- Peerless Block & Stone
- Pfaff & Smith
- Ranson Stone
- Sam's Club
- Subway at the YMCA
- Weight Watchers
- WV American Water
- WV Dept. of Agriculture
- WV Steel
- YMCA of Kanawha Valley



Rocks were engraved with the names of sponsors and placed throughout the garden.



Community Relations

Charleston-Kanawha
Housing is a member of the
National Association of
Housing and Redevelopment Officials, (NAHRO)
and the South Eastern
Regional Council (SERC) of
NAHRO. The agency also
serves in local non-profit
groups such as the
Kanawha Valley Collective.

Charleston-Kanawha Housing's Executive Director, Mark Taylor, currently serves as President for the West Virginia Association of Housing Agencies, WVAHA.

The WVAHA fosters, supports and promotes the efforts of public housing agencies and affordable housing organizations in the furthering of affordable housing and community redevelopment in West Virginia through the exchange of ideas, the promotion of inter-agency cooperation, affordable housing legislative and policy development education and training.

The WVAHA has 37 member housing agencies and meets twice yearly for conferences at different locations throughout the state. As the state president, Mr. Taylor serves as the West Virginia representative for SERC-NAHRO.



Board Chair, Kitty Dooley, poses with her award during the Unicare Community Services Award Dinner.

Charleston-Kanawha Housing's Board Chair, Katherine Dooley, was recognized for volunteering her time to the residents and staff of the housing authority.

Unicare Health Plan of West Virginia, Inc. presented the Community Services Awards at a dinner on October 3, 2006, recognizing people in the state who make a difference in the lives of children and families in the communities they serve.

Katherine Dooley has voluntarily served as a Charleston-Kanawha Housing Commissioner since 1998 and is currently the Board Chair. Throughout the tenure of her service, she has met with residents in their communities regarding the need for better housing and additional program needs.

Ms. Dooley responded by bringing issues to the Board that have increased the quality of available housing and programs offered by the housing authority which led to better homes and more opportunities for lowincome families in the City of Charleston. Ms. Dooley selflessly gives of her time and energy by volunteering to help further the mission of the Charleston-Kanawha Housing Authority to provide every resident with a decent, safe, affordable place to live.

The New Look of Affordable Housing



Charleston Replacement Housing #1 is part of a redevelopment plan that will be implemented in five phases and will lead to the total revitalization of two of the oldest public housing communities in the state of West Virginia, Littlepage Terrace & Washington Manor. Phase one of this plan will be constructed on three separate sites. These communities will be owned by Charleston Replacement Housing Limited Partnership # 1 and will be public housing and tax credit units.

Eight units are located beside Jarrett Terrace at 824 Central Avenue. There are two buildings consisting of 4 two-bedroom units with 875 square feet, 2 three-bedroom units with 1,146 square feet (one of which is fully handicap accessible with 1,131 square feet), and 2 four-bedroom units with 1,427 square feet.

Sixteen units are located on previously undeveloped land in Orchard Manor, 900 Griffin Drive. There are three buildings consisting of 6 two-bedroom units with 875 square feet, 8 three-bedroom units with 1076 square feet and 2 four-bedroom units with 1427 square feet.



Pictured at left are The Homes of Patrick Street.

Twenty units are located on Patrick Street, replacing a vacant deteriorating restaurant. There are four buildings consisting of 8 one-bedroom units with 682 square feet on the lower level apartments and 761 square feet on the upper level apartments. There are 4 two-bedroom units with 863 square feet, 6 three-bedroom units with 1076 square feet and 2 four-bedroom units with 1427 square feet.

All of these new homes are furnished with energy star appliances, dishwashers, central heat and air, carpeted bedrooms and will be wheelchair accessible on the first level. The two-bedroom units have 1.5 baths; three-bedroom units have 2 baths; and the four-bedroom units have 2.5 baths. Each of these communities are located on the city busline.

Charleston-Kanawha Housing hosted an Open House & Ribbon Cutting event on October 22, 2007.



Members of the ribbon cutting ceremony at Patrick Street from left are: Rev. Lloyd Alan Hill, Rev. James Ealy, Mike Stajduhar, Mark Taylor, Scott Canel, Pete Minter, Marie Prezioso, Congresswoman Shelley Moore Capito, Mayor Danny Jones, Joe Hatfield, Mike Comer & Alan McVey.



Leased Housing

The Leased Housing Department administers the Housing Choice Voucher (HCV) program, which is funded by the U.S. Department of Housing and Urban Development (HUD) and is designed to help lowincome families rent safe and decent housing on the open market in Kanawha, Clay and Putnam Counties. Families are responsible for finding their own housing and paying a portion (30%) of their monthly income toward the cost of rent and utilities. Charleston-Kanawha Housing makes up the difference between the cost and the family's contribution.

The biggest challenge for the Leased Housing Department in 2006-2007 was the reorganization of Charleston & Kanawha County Housing Authorities.

The combined programs now assist over 3,000 families in Kanawha, Putnam and Clay counties.

The reorganization was completed in three phases: the combining of both programs under one policy and procedure format, the relocation of staff into one facility and the implementation of a new software program.

The first phase began soon after the documentation permitting the reorganization was completed and resulted in staff operating under a single Administrative Plan. This step took time to implement as staff

became accustomed to new policies, procedures and even a new filing system. It was also a time to make improvements as the best practices of both programs were adopted.

The relocation of Kanawha County staff from their Hale Street office to the Charleston Housing Littlepage Operations office took place in November 2006. The move was completed without issue or significant down time for staff in completing their work.

The final phase of the reorganization took place with the implementation of a new software system in March 2007.

At the time of the reorganization, Kanawha County Housing was using WinTen from Tenmast Software and Charleston Housing was using Wright Computer Systems. After comparing the two, it was decided to use the WinTen² software from Tenmast.



Press conference announcing the newly formed Charleston-Kanawha Housing Authority at the Kanawha County Courthouse in the County Commission Meeting Room.

The data conversion occurred in February and full implementation began April 1st. After several months of using the software a final round of training was conducted in August. The new system should improve staff efficiency with the use of such features as handheld inspection devices and the ability to generate form letters from the system.

The reorganization of two large programs was a challenge on many fronts. It was difficult to merge or change policies, procedures, software and physical locations. Perhaps the biggest challenge was merging two unique organizational cultures. Fortunately, there were very few personality issues as the professionalism of all the staff came through and were able to carry off a very successful reorganization.

Property Management



The Public Housing
Management Department
is responsible for occupancy, resident applications and property management. CharlestonKanawha Housing manages twelve public housing
communities: eight family
and four high-rises, as well
as, scattered site properties with a total of 1440
apartments. These communities provide homes
for 2369 residents.

Safety & Security

The Safety & Security Officer (SSO) works with the residents and the management staff to resolve any issues and concerns in the public housing communities. The SSO works as the liaison between the police department & housing authority to coordinate crime fighting efforts.

Charleston-Kanawha
Housing has police officers
living in eight public housing communities. These
resident officers make
themselves available to
residents in the community and provide necessary
assistance.



Communication

Charleston-Kanawha Housing's best source of communication to residents is through the resident councils. Eight public housing communities have resident councils which consist of residents elected by their neighbors to represent their community. The resident council is responsible for conducting monthly meetings to keep neighbors informed, planning trainings/events and supporting interaction between residents and staff.

Residents pictured at left were recognized as outstanding residents for contributions they made to their community. These residents were selected by their peers and were presented with a gift certificate to Ryan's steakhouse and an award certificate.

Resident council officers meet quarterly with Charleston-Kanawha Housing administrative staff for progress updates. Housing managers also have an open forum once a month for residents in each community.

Housing Highlights, the agency newsletter is posted monthly with updates and program information for all residents and the Charleston-Kanawha Housing website, charlestonhousing.com is updated regularly.



At left: Resident Council
Officers receive training on
Roberts Rules
of Order from
the Greater Kanawha Valley
Foundation.

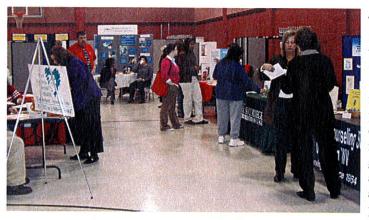


Family Self-Sufficiency

Charleston-Kanawha
Housing offers Family Self
Sufficiency (FSS) Programs
for both Section 8 & Public
Housing tenants. These programs are intended to help
bridge the gap between the
terms "low-income" and
"self-sufficient."

Each program has a Program Coordinator responsible for linking residents with training opportunities, job placement organizations and local employers. To participate, residents sign up to a five-year contract outlining their goals and responsibilities toward completion of training and employment objectives. Goals include obtaining GED's, college degrees, employment, credit worthiness, obtaining a drivers license, anything that will assist the resident in their journey to become selfsufficient.

Any participating family that is a recipient of welfare assistance must establish an interim goal with Charleston-Kanawha Housing to become independent of welfare assistance and remain so for one year prior to expiration of the contract.



The first ever information fair was held at the Orchard Manor Switzer Center in 2006. Service providers were on hand with information regarding financial aid, child care and employment programs.

Section 8 FSS

The Section 8 FSS Program is in its ninth year and has announced its 71st graduate. Escrows awarded total in excess of \$378,720.

Currently the program is operating above capacity with fifty-eight families enrolled. These families have accumulated \$47,233 in escrow and interest and over \$500,000 has been earned by various families since the beginning of the program.

Public Housing FSS

The Public Housing FSS Program is entering its second year and has all 50 spaces filled. There are eight escrow accounts with a total of \$21,184 saved and one individual development account, IDA, with \$2,235 saved.

The IDA account can only be used for three things: starting a local business, receiving post education or training, or purchasing a first home.

Charleston-Kanawha
Housing was awarded an
\$85,000 Resident Opportunity & Self-Sufficiency grant
from the Department of
Housing & Urban Development.. This grant will compliment the Public Housing
FSS program by implementing a three-tiered counseling/financial supportive
services program over a
three-year-period to include:

- \$50,000 dedicated to "family counseling" services.
- 2. \$20,000 dedicated to homeownership and credit counseling.
- 3. \$15,000 dedicated to IDA accounts for which 25 cents on the dollar would be pledged to anyone who will commit to this savings plan.

Fss Success Stories

Both the Public Housing & Section 8 FSS Programs have seen many success stories over the past year. The Section 8 program has had more than a dozen participants complete the program over the past year and six have purchased their first homes.

Participants of the Section 8 FSS program have improved their credit rating, gained & maintained full-time employment & become assistance free. Below are photos and comments from recent graduates of the Section 8 FSS program:



FSS Graduate Pia Long said that the FSS Program, "helped me regain my confidence and held me accountable. I have set goals and achieved them." Ms. Long is pictured above receiving her certificate and escrow check from Charleston-Kanawha Housing's Board of Commissioners.



Carletta Conley said that the FSS program helped her in two ways, "#1 it is always good to keep a job and #2 staying off of public assistance made me stronger." She was also able to take the homeownership counseling classes and is currently looking for a house to buy.

Public Housing FSS

Participants of the Public Housing FSS program have improved their credit rating, obtained their GED, returned to college or trade school and gained full-time employment.

Donnie Kessell and his wife Kathryn both signed up for the FSS program enrolled in classes at West Virginia State University and will graduate early with Social Work degrees in May 2008. Both Donnie and Kathryn were awarded scholarships through the West Virginia Association of Housing Agencies, WVAHA.



Kathryn Kessell & Mark Taylor



Donnie Kessell & Amy Lewis, Public Housing FSS Coordinator

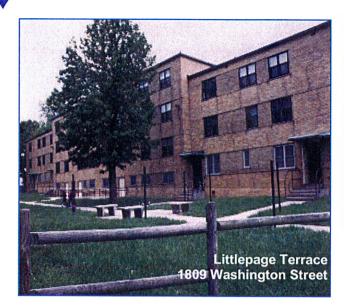


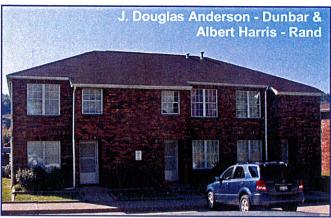
Damita Green attended Garnet Career Center, became a phlebotomist and began working at CAMC in May 2006. Damita is well on her way to achieving self-sufficiency.

These are just a few of the success stories of FSS participants from the past year. The FSS Coordinators also conduct FDIC Money Smart trainings and meet quarterly with a Program Coordinating Committee made up of service providers and local business leaders.



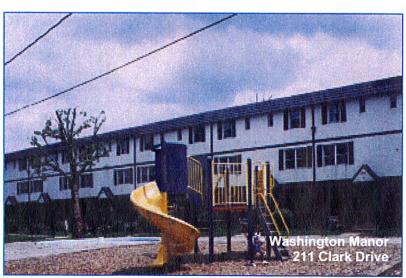
Quality Affordable Housing

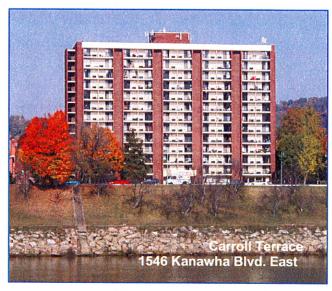








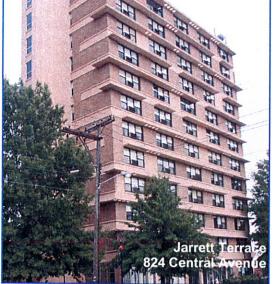




Public Housing Properties





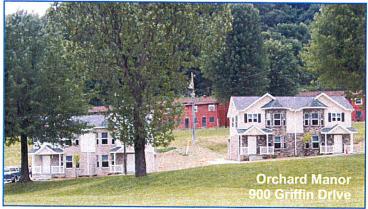














Homeownership

Housing Choice Voucher Homeownership Program

Charleston-Kanawha Housing's Homeownership program is designed to promote and support homeownership by "first time" buyers through the use of the U.S. Department of Housing and Urban Development's (HUD) Housing Choice Voucher program. Instead of using their voucher assistance to support a monthly rental payment, the homeownership program will permit qualified families to achieve the dream of homeownership and still only have to pay thirty percent (30%) of their monthly-adjusted income toward their mortgage, escrow and utilities.



Above: HUD Deputy Secretary Roy Bernardi, Congresswoman Shelley Moore Capito, successful homeowner Amanda Garbett and Executive Director Mark Taylor at a homeownership celebration hosted at Ms. Garbett's home.

"I really appreciate everyone for making this opportunity available for my family. We are very happy to have our own home."

-Amanda Garbett

The Homeownership program is made possible through various partnerships. Jubilee Housing of the Religious Coalition for Community Renewal (RCCR) offers preassistance homeownership counseling to interested families. To date, twentynine families have attended counseling classes. Charleston-Kanawha Housing and the West Virginia Housing Development Fund (WVHDF) have an agreement that increases financing opportunities for families participating in the program. The Mayor's Office of Economic & Community Development provides mortgage assistance by reducing the amount the family has to borrow.

Charleston-Kanawha
Housing has had three
successful Section 8
Homeownership purchases
and the program is a great
testimony to the collaborative efforts of federal, state,
and local agencies as well
as private and non-profit
groups helping to make
homeownership possible
for low-income families in
the Charleston area.



Home purchased by Amanda Garbett through Charleston-Kanawha Housing's HCV Homeownership program.

Resident Services

Resident services are provided through partnerships, federal and state government funding. The following programs were conducted in 2006/2007:

Senior Services

Through funding from the U.S. Department of Housing & Urban Development, Charleston-Kanawha Housing is able to offer residents living in four elderly high-rises a Senior Services Coordinator. The Coordinator links residents to services and coordinates activities and trainings. Over the past year, the Coordinator made 3.635 contacts and 80 referrals. There were 267 educational and special programs offered to elderly residents in these communities.

The Senior Service Coordinator partnered with various agencies to provide special activities for residents including: new Medicare prescription coverage, wellness bingo, blood pressure clinics, medication management, hearing screenings, medical equipment demonstrations, craft & scrapbooking classes, senior picnic, health trainings, a walking club and more.



Participants of the *Guiding Good Choices* program, one of whom won the bicycle in a drawing upon class completion.

Safe & Drug Free Communities Program

Charleston Housing was awarded a Governor's Safe & Drug Free Communities Grant in August 2005 which has been renewed through 2008. The program targets children and their parents because it has been proven that the best intervention begins in the home. A Safe & Drug Free Coordinator was hired to implement the comprehensive family-focused program that aims to strengthen family bonds and teach parents how to develop clear expectations with their children regarding the use of drugs and alcohol.

During the second year three proven effective programs were implemented: Staying Connected with Your Teen, a program aimed to increase family communication, management practices and decrease conflict and substance abuse was attended by 164 residents.

Skills for Managing Anger, a program aimed to teach anger management skills, reduce verbal land physical aggression and build a more positive self-esteem was attended by 182 residents.

Guiding Good Choices, a multimedia drug prevention program that arms parents and children with the knowledge and skills needed to guide their children through early adolescence and resist the use of drugs alcohol, or tobacco was attended by 216 residents.

Neighborhood Networks

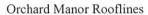
In 2005, Charleston-Kanawha Housing was awarded a three-year Neighborhood Networks renewal grant through the Department of Housing & Urban Development. This grant is administered through a partnership with West Virginia State University Extension.

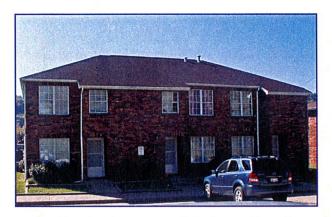
The program delivers oneon-one and small group assistance, open lab hours,
convenient on-site locations,
and the delivery of a variety
of workshops that address
various interests, needs, and
age groups. Some of the current activities are an Ebay
workshop, Money Smart,
scrapbooking, digital photography, gardening and workforce development such as
typing skills, resumes, business cards, etc.



Property Upgrades







Rand/Dunbar Screen Door & Bathroom Upgrades

The capital fund program provides the federal dollars necessary to maintain and improve the public housing properties. Below is a summary of modernization projects completed in FY 2006/2007:

| Project | Architect | General Contractor | Cost |
|--|---------------------------------------|-------------------------------------|----------------|
| Air Conditioning at South Park Village | Larry Adkins of Adkins Design Inc. | Appalachian Heating & Cooling | \$242,080,000 |
| Ceiling Upgrades at Lippert Terrace | Larry Adkins of Adkins Design Inc. | Capital Builders | \$16,000 |
| High-rise Security Camera & Security Card Access Systems | Larry Adkins of Adkins Design Inc. | Electronic Special- ties Company | \$315,634.59 |
| High-rise Sprinkler Installations | Larry Adkins of Adkins Design Inc. | Brewer & Company | \$1,100,000.00 |
| Orchard Manor Roof Upgrades | Larry Adkins of Adkins Design Inc. | Capital Builders | \$485,800.00 |
| Rand & Dunbar Screen Doors & Bathroom Upgrades | Brown Group | Capital Builders | \$272,647.00 |

Our Properties

The public housing program offers residents a home in communities managed by Charleston-Kanawha Housing. The rent they pay is based on 30% of their monthly-adjusted income and all basic utilities are paid. Charleston-Kanawha Housing manages eight family communities and four high-rise communities as well as scattered sites throughout the city of Charleston. These communities provide homes for more than 2300 residents.

| | perty / Total ober of Units Residents | Race | Average | Average | В | Year | | | | | |
|--|--|---------------------------------------|----------|----------|-----|------|----------------|-----|------|----|--------------|
| Number of Onits Re | | 201 - 190 100 - 100 | Income | Rent | EFF | 1 | 2 | 3 | 4 | 5 | Built |
| Littlepage Terrace 170 Units | 269 | 58% African American 40% Caucasian | \$5,060 | \$133.00 | | 76 | 76 | 18 | | | 1939 |
| Washington Manor 301 Units | 459 | 63% African American 33% Caucasian | \$4,851 | \$128.00 | | 122 | 165 | 14 | | | 1939 |
| Orchard Manor 150 Units | 311 | 57% African American 40% Caucasian | \$10,177 | \$172.00 | ** | 8 | 115 | 28 | 70 1 | | 1952 2003 |
| Lee Terrace 100 Units | 108 | 32% African American 64% Caucasian | \$6,720 | \$176.00 | 45 | 55 | - | | | | 1965 |
| Jarrett Terrace 99 Units | 97 | 32% African American 67% Caucasian | \$8,108 | \$194.00 | 82 | 17 | | | 1841 | | 1970 |
| Carroll Terrace 199 Units | 200 | 26% African American 70% Caucasian | \$8,272 | \$180.00 | 153 | 44 | 2 | | | | 1970 |
| South Park Village 80 Units | 325 | 61% African American 35% Caucasian | \$7,600 | \$171.00 | | | T ₂ | 39 | 31 | 10 | 1970 |
| Hillcrest Village 54 Units | 120 | 40% African American 60% Caucasian | \$8,300 | \$140.00 | | 12 | 24 | 12 | 4 | 2 | 1972 |
| Oakhurst Village 50 Units | 115 | 52% African American 46% Caucasian | \$6,260 | \$162.00 | | 8 | 22 | 14 | 4 | 2 | 1972 |
| Lippert Terrace 112 Units | 116 | 12% African American 86% Caucasian | \$10,863 | \$247.00 | | 112 | 1.0 | | | | 1973 |
| Scattered Sites 32 Units | 81 | 48% African American 52% Caucasian | \$8,102 | \$197.00 | | | 12 | 18 | 2 | | |
| Albert Harris 44 Units | 59 | 52% African American 48% Caucasian | \$5,944 | \$130.00 | | 29 | 9 | 4 | 2 | | 1985 |
| J. Douglas Anderson 49 Units | 109 | 52% African American 40% Caucasian | \$5,271 | \$145.00 | | 14 | 19 | 14 | 2 | | 1985 |
| TOTALS 1440 Units | 2,369 | · | | | 280 | 497 | 444 | 161 | 45 | 14 | |



Charleston-Kanawha Housing Authority

FINANCIAL DATA SCHEDULE SUMMARY BALANCE SHEET ACCOUNTS

March 31, 2007

| Line Item | | | | | Sec 8 | Resident | Housing Choice |
|--------------|---|------------------------|------------------------|---------------------------|---------------------|----------------------------|--------------------|
| # | Account Description | Business Activities | Low Rent 14.850 | Other Federal Programs | Mod/Rehab 14.856 | Support Services 14.870 | Vouchers 14.871 |
| | ASSETS: | | | | | _= | |
| | CURRENT ASSETS: | | | | | | |
| | Cash: | | | | | | |
| 111 | Cash - unrestricted | \$ 534,114 | \$ 3,776,286 | \$ - | \$ 38,063 | 5 - | \$ 2,536,908 |
| 113 | Cash - other restricted | | 240,051 | | ~ | 11,565 | 96,425 |
| 114 | Cash - tenant security deposits | | 205,261 | | | - 1 | - |
| 100 | Total Cash | 534,114 | 4.221,598 | - | 38,063 | 11,565 | 2,633,333 |
| | Accounts and Notes Receivables: | | | | | | |
| 122 | Accounts receivable - HUD other projects | | | - | 2.916 | 10,041 | |
| 124 | Accounts receivable - other government | | | | - | - | - |
| 125 | Accounts receivable - miscellaneous | 50,624 | 69,215 | | - | | 3,970 |
| 126 | Accounts receivable - tenants - dwelling rents | | 74,015 | - | | - | |
| 126.1 | Allowance for doubtful accounts - dwelling rents | | (32,433) | | | | |
| 126.2 | Allowance for doubtful accounts - other | (39,156 | (42,796) | | | - | |
| 128 | Fraud recovery | | 34,658 | • | 1,442 | - | 52,639 |
| 128.1 | Allowance for doubtful accounts - fraud | | (34,658) | | (1,442) | | (52,639) |
| 129 | Accrued interest receivable | 32,326 | 90,206 | | | | |
| 120 | Total Accounts and Notes Receivables | 43,794 | 158,207 | | 2,916 | 10,041 | 3,970 |
| | | 1.051.013 | 2 960 957 | | | | |
| 131 | Investments - unrestricted | 1,954,917 | 7 3,869,857 131,984 | 666 | , | | 3,032 |
| 142 | Prepaid expenses and other assets | | | 566 | | | 3,032 |
| 143 | Inventories | | 384,814 | | - | | |
| 143.1 | Allowance for obsolete inventories | | (3,000) | | 1.364 | 156 | 545.580 |
| 144 | Interprogram due from | 2,534,06 | | | 42,343 | 21,762 | 3,185,915 |
| 150 | TOTAL CURRENT ASSETS | 2,534,06. | 3 13,510,523 | 666 | 42,343 | 21,762 | 3,183,913 |
| | NONCURRENT ASSETS: | | | | | | |
| | Fixed Assets: | | | | | | |
| 161 | Land | 98.44 | 3 2.336,538 | | | | |
| 162 | Buildings | | 51,847,582 | | | - | 205,463 |
| 164 | Furniture, equipment & machinery - administration | 67,09 | 4 2,316,536 | | | 18.938 | 272,487 |
| 165 | Leasehold improvements | | 9,281,027 | - | | _ | |
| 166 | Accumulated depreciation | (65,28) | 3) (35,576,325) | | | (4,592 | (179,380) |
| 167 | Construction in progress | | | | - | *. | |
| 160 | Total Fixed Assets | 100,25 | 4 30,205.358 | | | 14,346 | 298,570 |
| | | | | | | | |
| 171 | Notes, loans, and mortgages receivable - noncurrent | | | | | - | • |
| 174 | Other assets | 112.66 | 1 | | | | |
| 176 | Investment in joint ventures | 113,65 | 3 . | * | | | |
| 180 | TOTAL NONCURRENT ASSETS | 213.90 | 7 30,205,358 | | * | 14,346 | 298,570 |
| 190 | TOTAL ASSETS | \$ 2,747,97 | 0 \$ 43,715,881 | \$ 666 | \$ 42,343 | \$ 36.108 | \$ 3,484,485 |



Charleston-Kanawha Housing Authority

FINANCIAL DATA SCHEDULE SUMMARY BALANCE SHEET ACCOUNTS -CONTINUED

March 31, 2007

| Line | | | | | | | | | | | |
|-------|---|----|--------------|----------|--------|-------|----------|---------------|----------------|--------------|---------------|
| Item | | | | | | | | | Safe and Drug- | | |
| | | | | | | | | | Free | | |
| Ĥ | Account Description | | Capital Fund | C | | Moran | | Shelter Grant | Communities | Component | |
| | ASSETS: | | 14.872 | State/1. | .ocal | MOECD | 14.218 | 14.238 | 84.186 | Units | TOTAL |
| | CURRENT ASSETS: | | | | | | | | | | |
| | Cash: | | | | | | | | | | |
| 111 | Cash - unrestricted | | S - | S 2 | 26.580 | | | s - | | | |
| 113 | Cash - other restricted | | | 3 | 40,380 | 3 | - | 3 | \$ - | \$ - | \$ 6,911,951 |
| 114 | Cash - tenant security deposits | | | | • | | - | | - | | 348,041 |
| 100 | Total Cash | | | | 26,580 | | <u> </u> | | · · · | - | 205.261 |
| | | | | | 20,500 | | | - | | - | 7,465,253 |
| | Accounts and Notes Receivables: | | | | | | | | | | |
| 122 | Accounts receivable - HUD other projects | | 92,505 | | | | | 9,796 | | | |
| 124 | Accounts receivable - other government | | | | | | - | 9,790 | 10.400 | | 115,258 |
| 125 | Accounts receivable - miscellaneous | | - | | | | 78,673 | | 10,499 | 100 | 10,499 |
| 126 | Accounts receivable - tenants - dwelling rents | | | | | | 10,013 | | | 100 | 202,582 |
| 126.1 | Allowance for doubtful accounts - dwelling rents | | | | | | | - | - | - | 74,015 |
| 126.2 | Allowance for doubtful accounts - other | | | | | | - | - | 1 1 | • | (32,433) |
| 128 | Fraud recovery | | | | | | - | - | | | (81,952) |
| 128.1 | Allowance for doubtful accounts - fraud | | | | | | • | - | | - | 88,739 |
| 129 | Accrued interest receivable | | | | | | | | • | | (88,739) |
| 120 | Total Accounts and Notes Receivables | | 92.505 | - | | | 78.673 | 9,796 | 10,499 | 100 | 122,532 |
| | | | | | | | 70,075 | 2,770 | 10,499 | 100 | 410,501 |
| 131 | Investments - unrestricted | | | | | | _ | | | | 5.824.774 |
| 142 | Prepaid expenses and other assets | | | | | | | | 400 | - | 136,082 |
| 143 | Inventories | | - | | | | _ | | 400 | • | 384,814 |
| 143.1 | Allowance for obsolete inventories | | 1 | | - | | | | | | (3,000) |
| 144 | Interprogram due from | | 88,158 | | - | | | | | | 5,383,559 |
| 150 | TOTAL CURRENT ASSETS | | 180,663 | 2 | 26,580 | | 78.673 | 9.796 | 10,899 | 100 | 19,601.983 |
| | | 4. | | | | : : | | 71170 | 10,077 | 100 | 17,001,963 |
| | NONCURRENT ASSETS: | | | | | | | | | | |
| | Fixed Assets: | | | | | | | | | | |
| 161 | Land | | | | - | | | | | 325,000 | 2,759,981 |
| 162 | Buildings | | | | | | | | | 525,000 | 52.053.045 |
| 164 | Furniture, equipment & machinery - administration | | 40.414 | | ~ | | - | | 3.243 | | 2,718,712 |
| 165 | Leasehold improvements | | | | | | - | - | 5,215 | | 9.281.027 |
| 166 | Accumulated depreciation | | (1.935) | | - | | - | | (382) | _ | (35.827.897) |
| 167 | Construction in progress | | 1,517,680 | | - | | - | | (302) | 424,284 | 1.941.964 |
| 160 | Total Fixed Assets | - | 1.556.159 | | | | - | 1 . | 2,861 | 749,284 | 32,926,832 |
| | | | - | | | | | | 2,001 | 747,204 | 22,720,032 |
| 171 | Notes, loans, and mortgages receivable - noncurrent | | 487,950 | | | | - | | | | 487.950 |
| 174 | Other assets | | - | | | | - | | | 474,466 | 474,466 |
| 176 | Investment in joint ventures | _ | | | | | - | | | - | 113,653 |
| 180 | TOTAL NONCURRENT ASSETS | | 2.044,109 | * | | 1. | | | 7.861 | 1 222 752 | |
| | | - | 2,011,102 | | | | - | | 2,861 | 1,223,750 | 34,002,901 |
| 190 | TOTAL ASSETS | _ | \$ 2.224,772 | 5 2 | 6,580 | S | 78,673 | \$ 9,796 | \$ 13,760 | \$ 1,223,850 | \$ 53,604,884 |



Charleston-Kanawha Housing Authority

FINANCIAL DATA SCHEDULE SUMMARY BALANCE SHEET ACCOUNTS - CONTINUED

Year ended March 31, 2007

| Line | | | | | Sec 8 | | Housing Choice | |
|-------|--|--------------|---------------|---------------|-----------|-------------|-------------------|--------------|
| Item | | Business | Low Rent | Other Federal | Mod/Rehab | ROSS | Vouchers | Capital Fund |
| # | Account Description | Activities | 14.85 | Programs | 14.856 | 14.870 | 14.871 | 14.872 |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | LIABILITIES AND NET ASSETS: | | | | | | | |
| | LIABILITIES: | | | | | | | |
| | CURRENT LIABILITIES: | 6 17 121 | 6 500 771 | 6 | | c | \$ 87,820 | \$ 66,671 |
| 312 | Accounts payable < = 90 days | \$ 17,123 | \$ 502,774 | 3 . | 5 - | \$ - | . , . | 6,170 |
| 321 | Accrued wage/payroll taxes payable | | 148,001 | - | 298 | 1,329 | 27,759 | 0,170 |
| 322 | Accrued compensated absences - current portion | - | 149,746 | | 750 | | 41,934 | - |
| 331 | Accounts payable - HUD PHA programs | | | | 35,187 | - | | |
| 333 | Accounts payable - other government | | 34,059 | - | 200 | | 44,749 | - |
| 341 | Tenant security deposits | | 205,261 | | | - | | |
| 342 | Deferred revenues | 3,309 | 1,415 | | | - | - | 2 |
| 343 | Current portion of long-term debt - capital projects | | 132,511 | - | | | | |
| 345 | Other current liabilities | | 58,096 | | | | - | 24,802 |
| 346 | Accrued liabilities - other | - | 34,586 | | - | 11,565 | | |
| 347 | Interprogram due to | 52,171 | 4,490,155 | 247 | 6,164 | | 723,477 | 83,021 |
| 310 | TOTAL CURRENT LIABILITIES | 72,603 | 5.756,604 | 247 | 42,599 | 21,762 | 925,739 | 180,664 |
| | | | | | | | | |
| | NONCURRENT LIABILITIES: | | 100 100 | | | | | |
| 351 | Long-term debt, net of current - capital projects | | 429,425 | - | | | 06.133 | |
| 353 | Noncurrent liabilities - other | 7,433 | 398,997 | • | | | 96,425 | - |
| 354 | Accrued compensated abs. non current | - | 56,640 | | 69 | | 16,145 | |
| 350 | TOTAL NONCURRENT LIABILITIES | 7,433 | 885,062 | | 69 |) - | 112,570 | " |
| 300 | TOTAL LIABILITIES | 80,036 | 6.641,666 | 247 | 42,668 | 21,762 | 1,038,309 | 180,664 |
| | | | | | | | | |
| | Contributed Capital: | | | | | | | |
| 508 | Total Contributed Capital | | | | | | | |
| 508.1 | Invested in capital assets, net of related debt | 100,254 | 29,643,422 | | - | 14,346 | | |
| 511.1 | Restricted net assets | 1.11 | 240,051 | - | - | - | 1,427,201 | 487,950 |
| 512.1 | Unrestricted net assets | 2,567,680 | 7,190,742 | | | | 720,405 | |
| 513 | TOTAL NET ASSETS | 2,667,934 | 37,074,215 | 419 | (32: | 5)14,346 | 2,446,176 | 2,044,108 |
| 600 | TOTAL LIABILITIES AND NET ASSETS | \$ 2,747,970 | \$ 43,715,881 | \$ 666 | \$ 42,34 | 3 \$ 36,108 | \$ 3,484,485 | \$ 2,224,772 |
| | | | | | | | | |



Charleston-Kanawha Housing Authority

FINANCIAL DATA SCHEDULE SUMMARY BALANCE SHEET ACCOUNTS - CONTINUED

Year ended March 31, 2007

| Line | | | | | 0 0 | | | |
|------|--|----------------|---------------|---------------|-----------|-----------|--------------|--------------|
| | | | | | Sec 8 | | Choice | |
| Item | 7 | Business | Low Rent | Other Federal | Mod/Rehab | ROSS | Vouchers | Capital Fund |
| # | Account Description | Activities | 14.85 | Programs | 14.856 | 14.870 | 14.871 | 14.872 |
| | | | | | | | | |
| | | | | | | | | |
| | LIABILITIES AND NET ASSETS: | | | | | | | |
| | LIABILITIES: | | | | | | | |
| | CURRENT LIABILITIES: | | | | | | | |
| 312 | Accounts payable < = 90 days | \$ 17,123 | \$ 502,774 | \$ | \$ - | S - | \$ 87,820 | \$ 66,67 |
| 321 | Accrued wage/payroll taxes payable | | 148,001 | | 298 | 1,329 | 27,759 | 6.17 |
| 322 | Accrued compensated absences - current portion | | 149,746 | - | 750 | .,,,,,, | 41,934 | 0,17 |
| 331 | Accounts payable - HUD PHA programs | _ | | | 35,187 | | 11,551 | |
| 333 | Accounts payable - other government | | 34.059 | | 200 | | 44,749 | |
| 341 | Tenant security deposits | - 11 | 205,261 | | - | | ,, | |
| 342 | Deferred revenues | 3,309 | 1,415 | | | | | |
| 343 | Current portion of long-term debt - capital projects | | 132,511 | | | | | |
| 345 | Other current liabilities | - | 58,096 | | _ | | | 24,80 |
| 346 | Accrued liabilities - other | - | 34.586 | | | 11.565 | | 2.1,30 |
| 347 | Interprogram due to | 52,171 | 4,490,155 | 247 | 6.164 | 8.868 | 723,477 | 83,02 |
| 310 | TOTAL CURRENT LIABILITIES | 72,603 | 5.756,604 | 247 | 42,599 | 21.762 | 925,739 | 180,66 |
| | | | | = 1 | | | - | |
| | NONCURRENT LIABILITIES: | | | | | | | |
| 351 | Long-term debt, net of current - capital projects | | 429,425 | - | | | • | - |
| 353 | Noncurrent liabilities - other | 7,433 | 398,997 | - | • | | 96,425 | |
| 354 | Accrued compensated abs. non current | | 56,640 | - | - 69 | | 16,145 | |
| 350 | TOTAL NONCURRENT LIABILITIES | 7,433 | 885,062 | - | 69 | | 112,570 | - |
| 300 | TOTAL LIABILITIES | 80.036 | 6,641,666 | 247 | 42,668 | 21,762 | 1,038,309 | 180,664 |
| | | | | | | | | |
| | Contributed Capital: | | | | | | | |
| 508 | Total Contributed Capital | | | | | | | |
| 08.1 | Invested in capital assets, net of related debt | 100,254 | 29,643,422 | - | | 14.346 | 298,570 | 1,556,15 |
| 11.1 | Restricted net assets | | 240,051 | - | | | 1,427,201 | 487,95 |
| 12.1 | Unrestricted net assets | 2,567,680 | 7,190,742 | 419 | (325) | | 720.405 | |
| 513 | TOTAL NET ASSETS | 2,667,934 | 37,074,215 | 419 | (325) | 14,346 | 2,446,176 | 2,044,10 |
| 600 | TOTAL LIABILITIES AND NET ASSETS | \$ 2,747,970 | \$ 43,715,881 | \$ 666 | \$ 42,343 | \$ 36,108 | \$ 3,484,485 | \$ 2,224,77 |





Reznick Group, RC. 525 N. Tryon Street Suite 1000 Charlotte, NC 28202 Tel: (704) 332-9100 Fax: (704) 332-6444 www.reznickgroup.com

INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners Charleston-Kanawha Housing Authority, Charleston, West Virginia

We have audited the accompanying basic financial statements of Charleston-Kanawha Housing Authority as of and for the year ended March 31, 2007, as listed in the table of contents. These basic financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of Charleston-Kanawha Housing Authority as of March 31, 2007, and the changes in financial position and cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated November 26, 2007, on our consideration of the Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 5 to 10 is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America and the Governmental Accounting Standards Board. We have applied certain limited procedures that consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and we express no opinion on it.

Audit Report



Reznick Group

Our audit was performed for the purpose of forming an opinion on the basic financial statements of Charleston-Kanawha Housing Authority taken as a whole. The accompanying supplemental information on pages 38 through 49 including the schedule of expenditures of federal awards as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations," and the Financial Data Schedule required by the U.S. Department of Housing and Urban Development, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Regnick Group, P.C.

Charlotte, North Carolina November 26, 2007



EXECUTIVE DEPARTMENT

Mark E. Taylor Executive Director

Anna Blaney Executive Secretary

Michele Hatfield
Public Relations Coordinator

Denise Lee Human Resource Coordinator

Marva Williams
Director of Client Services

Shirley Mullins Clerk Receptionist

FINANCE & ADMINISTRATION

Cindy Allen Chief Financial Analyst

Barbara Brewer Laura Pettry Jinhua Yuan Accounting Clerks

Lynn Cottrill Grants Accountant & Information Services Coordinator

Zhanna Crabtree Accountant I

Connie Hardy Accountant II

Adam Higginbotham Purchasing Agent

David Puckett PC/Network Specialist

HOUSING MANAGEMENT

Pernell McCoy Director of Housing Management

Dale Whitehair Safety & Security Officer

Frances Susie Halstead Service Coordinator

Housing Management Continued

Tammy Chabot Eric Howard Pam McDaniel Tammy Sharp Rhonda Wallace Teresa White Housing Managers

Shanda Brandon Phoebe Whidby Housing Management Asst.

RENTAL ASSISTANCE

Jeffrey Knight Director of Leased Housing

Valencia Davis Tammy Good-Knight Leased Housing Senior Specialists

Patricia Bush
Judy Elswick
Deborah Fontalbert
Wendy Haddox
Pam Jones
Janet Morris
Kimberly Pickens
Barbara Voiers
Leased Housing Specialists

Mary O'Conner Leased Housing Assistant

Wanda Allen Clerk/Receptionist

Roger Booth Carl Green Mark Young Housing Quality Standards Inspector

HOUSING INITIATIVES

Ray Marsh Director of Housing Initiatives

Amy Lewis
Public Housing FSS Coordinator

Tammy Jones
Rental Assistance FSS Coordinator

Darlene Stokes
Application Coordinator

Housing Initiatives Continued

Ed Schoettker Safe & Drug Free Coordinator

Karen Hartwell Frances Justice Leased Housing Specialists

SPECIAL PROJECTS

Kenny Powell Director of Facilities Maintenance

Holly Eades Administrative Assistant

Heath Fain Modernization Coordinator

Allen W. Taylor Facilities Manager

Deanna Kay Casto Maintenance Data Clerk

Terry Estep Materials Manager

Marshall Bailey Rodney Moffatt Steve Payne Allen Taylor Noah Wilcox Maintenance Specialists Terry Duiguid David Naylor William Ransom Paul Wright

James Asbury Larry Boyce Mark Davis Tom Skees Maintenance Technician II

Dana Atkinson Larry Crihfield Tom Nichols

Danny Asbury
Adam Cassell
Lenox Chandler
James Deal
Stanley Faucett
David Green
Carlos Hamilton
Robert Higginbotham
Tom Kessler
Harold Lanham
Edil Striker
Troy Walker
Maintenance Technician I

Steve Bumpus Gary Chambers Steve Cyrus Toney Delaney Kyle Groves Carl Guthrie Dale Jarrett Phillip Kessinger Richard Kiser Mark Morriston Kevin Spencer