

Charleston Housing

Achieving a Higher Standard



Building New Homes



Achieving Self-Sufficiency



Celebrating Community Partnerships

**Annual Report
2004~2005**

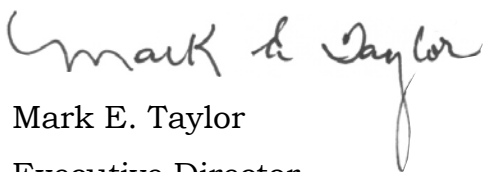
Improving Quality of Life...

Our Message

Charleston Housing strives to improve and expand our programs and offer residents a nice home while connecting them to services that will also improve their overall quality of life. Each public housing community has a computer lab with internet access and classes offered through a partnership with West Virginia State University that teach residents workforce development skills such as writing a resume and typing. For the first time, public housing residents are being offered a Family Self-Sufficiency Program which will assist them with goals such as completing their education and maintaining employment. Much redevelopment has taken place in the Orchard Manor Community and there are plans for future redevelopment in Littlepage Terrace & Washington Manor. It is an exciting time at Charleston Housing and many positive changes are taking place. We hope that you will enjoy reviewing the highlights of the past year in this annual report.



Sincerely,


Mark E. Taylor
Executive Director

Dedicated to a Cause...

Meet Our Board of Commissioners



Katherine L. Dooley, Chair
Principal, Dooley Law Firm



Richard P. Cooke, Vice—Chair
*Director & CEO of the West Virginia Solid
Waste Management Board*



Michael G. Comer
President
Huntington Banks, WV



Marie L. Prezioso
Senior Vice-President
Ferris, Baker, Watts, Inc.



Vernadine Crothers
Resident of Orchard Manor

The Board of Commissioners serves as the policy making body of Charleston Housing similar to the Board of Directors of a private corporation. Commissioners are appointed by the Mayor, they receive no pay and are civic minded citizens who are willing to give of their time and energy to provide a decent, safe, and sanitary home and a suitable living environment for every resident.

Fulfilling the Mission...

Who We Are

Charleston Housing's mission is to provide every resident with a decent, safe, affordable place to live while linking them to programs that will assist them on their journey to self-sufficiency.

Charleston Housing offers two types of housing assistance. Public housing is made up of housing units located in developments owned and operated by Charleston Housing. Rental Assistance or Section 8, allows the tenant to find their own housing and Charleston Housing provides subsidy to the landlord. The agency manages six family developments, four high-rises and several scattered sites on the public housing program and administers Section 8 vouchers and moderate rehabilitation units throughout Kanawha and Putnam Counties.

Charleston Housing provides housing assistance for more than 3,000 low to moderate income families. Section 8 tenants find their own housing and pay a portion (30%) of their monthly income toward rent and utilities with Charleston Housing making up the difference. For public housing tenants, the obligation for rent is based on 30% of their adjusted monthly income.

Charleston Housing offers residents more than a home. After-school programs offer homework assistance and mentoring to youth. The Summer Nutrition program assures that every child is given a healthy lunch when school is not in session. The Family Self-Sufficiency, FSS, Program assists residents in creating a plan for self-sufficiency by linking them to resources to help them attain two goals: obtain employment (or better employment); become free of public assistance. The FSS Homeownership program links participants to homeownership/credit counseling and allows them to use their Section 8 voucher to support a monthly mortgage payment. The Service Coordinator coordinates enrichment activities, services and programs for the elderly and disabled in the high-rise communities. The Neighborhood Networks Program provides all residents with Internet access & state of the art equipment located at a computer lab in their community.

Charleston Housing has 82 employees who work to provide quality service through our programs. With our Board of Commissioners, community partners and residents, we will continue to work to build stronger communities and improve the quality of life for those we serve.

Getting Involved...

Agency Connections

Charleston Housing Staff are involved in various professional and social service organizations. Over the past year, employees conducted a canned food drive, raised and went to jail for the Muscular Dystrophy Association's Annual Lock-Up Event.



Staff also participate in the "Read to Me" program at Chandler Elementary to encourage literacy among youth.

Several Organizations gave generously to Charleston Housing residents such as Owens Corning, Union Mission and Salvation Army. The students at Chandler Elementary and Stonewall Middle School performed for residents and guests at the annual Orchard Manor Thanksgiving Dinner and Open House.

Pictured right: First Grade Students from Chandler Elementary School led the Pledge of Allegiance at an Open House Event in Orchard Manor.



The Stonewall Jackson Middle School Show Choir performing at the Orchard Manor Thanksgiving Reunion Dinner.

Charleston Housing also participates with other professional organizations to promote and support low income housing and social service programs. To promote the public housing & Section 8 programs, Charleston Housing participated in: the Senior Expo and the Community Fair at the Family Enrichment Center.



Housing Management Aide Phoebe Whidby, on right, talks with an attendee of the 2005 Senior Expo about Charleston Housing.

Charleston Housing is a member of the National Association of Housing and Redevelopment Officials, (NAHRO) and the South Eastern Regional Council (SERC) of NAHRO. The agency also serves in local non-profit groups such as the Kanawha Valley Collective.

Charleston Housing's Executive Director, Mark Taylor, currently serves as Vice-President for the West Virginia Association of Housing Agencies, WVAHA. The WVAHA fosters, supports and promotes the efforts of public housing agencies and affordable housing organizations in the furthering of affordable housing and community redevelopment in West Virginia through the exchange of ideas, the promotion of inter-agency cooperation, affordable housing legislative and policy development, education and training.

Providing for Families...

Leased Housing

The Leased Housing Department administers the Housing Choice Voucher (HCV) program, which is funded by the U.S. Department of Housing and Urban Development (HUD) and is designed to help low-income families rent safe and decent housing on the open market in Kanawha and Putnam Counties. Families are responsible for finding their own housing and paying a portion (30%) of their monthly income toward the cost of rent and utilities. Charleston Housing makes up the difference between the cost and the family's contribution. As of March 31, 2005, the Department managed an allotment of 1,613 tenant-based vouchers and an additional 54 Moderate Rehabilitation units. 98% of these units were utilized at the fiscal year end and there were 2,400 applicants on the Section 8 waiting list.

Leased Housing Highlights

- The Department continued its strong performance in program operations by receiving a 91% rating (high performer) on HUD's Section Eight Management Assessment Program (SEMAP). Charleston Housing has achieved High Performer status for five consecutive years.
- 98% utilization of units allocated and dollars budgeted.
- Awarded an additional 20 vouchers through HUD's Shelter Plus Care grant to assist homeless individuals with addictions. Charleston Housing now administers 40 vouchers through this program and works in close cooperation with Prestera Inc. to help individuals improve their lives.
- Successfully completed a HUD quality control review and financial Voucher Management System audit.
- Relocated the application intake and processing staff to the Switzer Center at the entrance to Orchard Manor. This move has reduced program expenses, while continuing to provide families with an easily accessible location to apply for housing.

Fiscal Year 2005 concluded on March 31st and below are some interesting cumulative statistics:

- 1,347 pre-applications were accepted to place families on the waiting list.
- 1,010 families were selected from the list; 459 of these attended orientation.
- 383 new families were added to the program; 295 were removed.
- The utilization rate increased by 5% during the year.
- 12 families successfully completed their FSS contracts.

Motivating Families...

Family Self-Sufficiency

Charleston Housing initiated a Family Self Sufficiency (FSS) Program in 1998, with the help of various outside service providers, attempting to help bridge the gap between the terms “low income” and “self-sufficient”.

Now in its seventh year, the FSS program has proudly announced its forty-sixth graduate. Escrows awarded total in excess of \$218,000.

Currently forty-eight families are enrolled in the FSS Program. Twenty-seven have accumulated an estimated \$50,317.40 in escrow and interest and over \$333,000.00 has been earned by various families since the beginning of the program in 1998.



Christopher Chapman is presented his FSS escrow check from Board Chair, Katherine Dooley in the fall of 2004. Mr. Chapman completed the program in four years, meeting his goals of obtaining his bachelors degree, gaining full-time employment and becoming independent of all welfare assistance.

Charleston Housing’s Family Self Sufficiency Homeownership Program is designed to promote and support homeownership by “first time” buyers through the use of the U.S. Department of Housing and Urban Development’s (HUD) Housing Choice Voucher program. Instead of using their Voucher assistance to support a monthly rental payment, the homeownership program will permit qualified families to achieve the dream of homeownership and still only have to pay thirty percent (30%) of their monthly-adjusted income toward their mortgage, escrow and utilities.

The Homeownership program was initiated in March 2001 with Charleston Housing partnering with Jubilee Housing of the Religious Coalition for Community Renewal (RCCR) to offer pre-assistance homeownership counseling to interested FSS families. In addition, in August 2001, Charleston Housing and the West Virginia Housing Development Fund (WVHDF) executed an agreement that would increase financing opportunities for families participating in the program. Since that time twenty-nine families attended counseling classes with two taking full advantage of the program, Ms. Wanda Blake and Ms. Misty Rollins purchasing their homes through Charleston Housing’s FSS Homeownership Program. Overall, a total of nine FSS graduates have purchased homes upon program completion through various programs.

This past year, Charleston Housing’s homeownership program was opened up to all Section 8 participants. More than 100 participants requested information on the program and five are currently attending homeownership counseling.

Caring for Communities...

Property Management

The Public Housing Management Department is responsible for occupancy, resident applications and property management. Charleston Housing manages ten public housing communities: six family and four high-rises, as well as, scattered site properties with a total of 1347 apartments. These communities provide homes for approximately 2000 residents.

Safety & Security

The Safety & Security Officer (SSO) works with the residents and the management staff to resolve any issues and concerns in the public housing communities. The SSO works as the liaison between the police department & housing authority to coordinate crime fighting efforts.

Charleston Housing has police officers living in eight public housing communities. These resident officers make themselves available to residents in the community and provide necessary assistance.

Communication

Charleston Housing's best source of communication to residents is through the resident councils. Eight public housing communities have resident councils which consist of residents elected by their neighbors to represent their community. The resident council is responsible for conducting monthly meetings to keep neighbors informed, planning trainings/events and supporting interaction between residents and Charleston Housing staff. Resident council officers meet quarterly with Charleston Housing administrative staff for progress updates. Housing managers also have an open forum once a month for residents in each community.

Housing Highlights, the agency newsletter is posted monthly with updates and program information for all residents and the Charleston Housing website is updated regularly.

Charleston Housing's Report Card	
PHAS Indicator	Score
Physical	29/30
Financial	29/30
Management	29/30
Resident	9/10
PHAS Total Score	96/100

High Performer

Agency Scores

Charleston Housing receives a PHAS score each year. PHAS was established to standardize the grading of all public housing agencies. This grade card for housing, scores each agency according to various components, listed above, and then gives the agency an overall performance rating. Charleston Housing continues to hold the status of high performing housing agency.

A Place to Call Home...

Public Housing Properties

The public housing program offers tenants a home in communities managed by Charleston Housing. The rent they pay is based on 30% of their monthly-adjusted income and all basic utilities are paid.

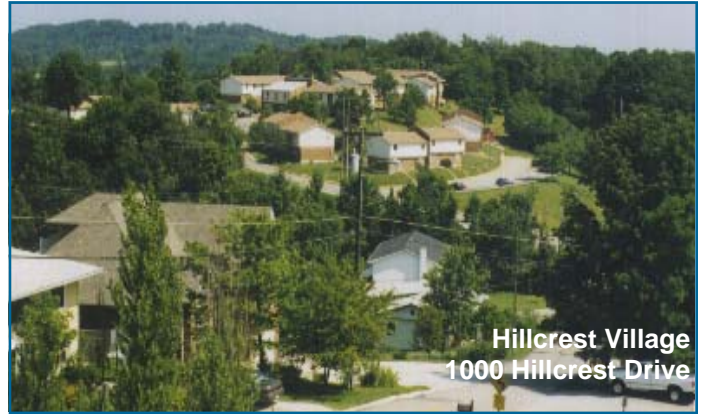
Charleston Housing manages six family communities and four high-rise communities as well as scattered sites throughout the city of Charleston. These communities provide homes for nearly 2000 residents.

Property / Number of Units	Total Residents	Race	Average Income	Average Rent	Bedroom Composition					Year Built	
					EFF	1	2	3	4		5
Littlepage Terrace 170 Units	247	51% African American 49% Caucasian	\$5,060	\$132.00		76	76	18			1939
Washington Manor 301 Units	405	64% African American 36% Caucasian	\$4,851	\$133.00		122	165	14			1939
Orchard Manor 150 Units	266	56% African American 44% Caucasian	\$10,177	\$245.00		8	115	28			1952 1993
Lee Terrace 100 Units	99	34% African American 66% Caucasian	\$6,720	\$160.00	45	55					1965
Jarrett Terrace 99 Units	95	24% African American 76% Caucasian	\$8,108	\$192.00	82	17					1970
Carroll Terrace 199 Units	192	26% African American 74% Caucasian	\$8,272	\$193.00	153	44	2				1970
South Park Village 80 Units	241	66% African American 34% Caucasian	\$7,600	\$172.00				39	31	10	1970
Hillcrest Village 54 Units	108	43% African American 57% Caucasian	\$8,301	\$194.00		12	24	12	4	2	1972
Oakhurst Village 50 Units	103	56% African American 44% Caucasian	\$6,260	\$140.00		8	22	14	4	2	1972
Lippert Terrace 112 Units	108	13% African American 87% Caucasian	\$10,863	\$239.00		112					1973
Scattered Sites 32 Units	78	54% African American 46% Caucasian	\$7,888	\$188.00			12	18	2		
TOTALS 1347 Units	1942				280	453	416	143	41	14	

Quality Affordable Housing...



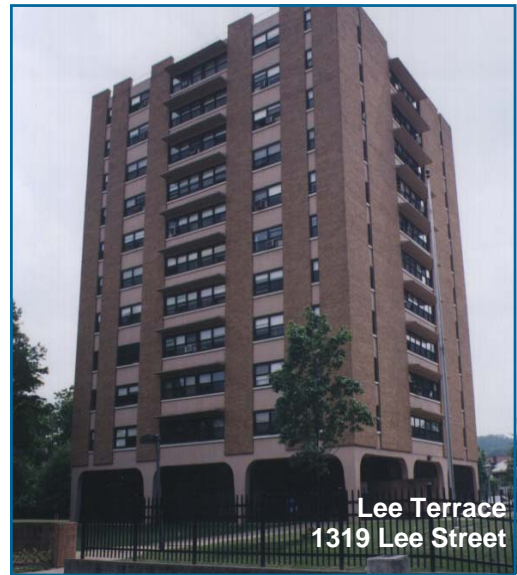
Littlepage Terrace
1809 Washington Street



Hillcrest Village
1000 Hillcrest Drive



Administrative Office
911 Michael Avenue



Lee Terrace
1319 Lee Street



Washington Manor
211 Clark Drive



Carroll Terrace
1546 Kanawha Blvd. East

Public Housing Properties...



Oakhurst Village
1039 Lawndale Lane



Jarrett Terrace
824 Central Avenue



The Switzer Center
Orchard Manor



South Park Village
680 South Park Road



Lippert Terrace
4420 MacCorkle Avenue



Orchard Manor
900 Griffin Drive



Operations Office
1809 Washington Street

Reaching Out...

Community Partnerships

Charleston Housing has strong partnerships with local business and Universities to promote and support low-income housing and social service programs.

West Virginia State University

Charleston Housing partners with (WVSU) to provide several programs including literacy, computer training, summer nutrition and a community garden.

The Community Garden program has become a wonderful long-term commitment with rapid growth and sponsorship due to the programs success in 2005. Orchard Manor residents worked with Charleston Housing and WVSUE to produce an outstanding vegetable garden on Charleston's West Side. There were more than 61 participants in the garden program. The garden offers benefits such as health & nutrition workshops, food processing, and garden techniques.

Another key component to the success of this program is contributed to the partnership with Lowe's



The Community Garden Project at Orchard Manor was such a success that an expanded version is being developed for residents living at the Carroll Terrace high-rise on the east end of Charleston.

Home Improvement Store of South Charleston. Lowe's discounted and donated many materials and equipment as well as provided several workdays aimed at creating handicap-accessible raised garden beds and a sidewalk which now makes the garden accessible to the entire community.

On June 3rd, the community's efforts were celebrated with a "Hose Cutting Ceremony" with several local dignitaries including Congresswoman Shelley Moore Capito who graciously supported the program. Other guests included the State Commissioner of Agriculture, members of City Council, local media, and many others.

The West Virginia Housing Development Fund, Religious Coalition for Community Renewal and Department of Housing & Urban Development partner with Charleston Housing to provide a Homeownership program for Section 8 participants. The partnership is a great testimony to the collaborative efforts of federal, state, and local agencies as well as private & non-profit groups helping to make homeownership possible for a low-income family.

The program is designed to promote and support homeownership by "first time" buyers through the use of HUD's Housing Choice Voucher program. Jubilee Housing offers the pre-assistance homeownership counseling and the WV Housing Development Fund increases financing opportunities for families participating in the program.

More than a home...

Resident Services

Through grant funding, Charleston Housing is able to offer residents more than a home. Resident services are provided through partnerships, federal and state government funding. The following grant programs were conducted in 2004/2005:

FAMILY SELF-SUFFICIENCY PROGRAM

Charleston Housing was awarded a Public Housing Family Self-Sufficiency grant from the Department of Housing & Urban Development to implement an FSS program for residents living in public housing.

The grant provides funding for an FSS Coordinator to work with 50 people to help them move toward self-sufficiency. Two goals must be met under the FSS contract:

1. The family must become free of any welfare assistance;
2. The family member must seek & maintain suitable employment.

Participants may also set their own goals such as continuing education or improving their credit.

NEIGHBORHOOD NETWORKS PROGRAM

In 2005, Charleston Housing was awarded a three-year Neighborhood Networks renewal grant through the Department of Housing & Urban Development. This grant is administered through a partnership with West Virginia State University Extension.

The Neighborhood Networks program delivers one-on-one and small group assistance, open lab hours, convenient on-site locations, and the delivery of a variety of workshops that address various interests, needs, and age groups. Some of the current Neighborhood Network activities are an on-line typing course, business card workshop, gardening and workforce development such as typing skills, resumes, business cards, etc.

Other upcoming programs that will run throughout 2006 include Genealogy, Creative Writing, On-Line Cookbooks, and Digital Photography.

SENIOR SERVICE COORDINATOR

Through funding from the U.S. Department of Housing & Urban Development, Charleston Housing is able to offer residents living in four elderly high-rises a Senior Services Coordinator. The Coordinator links residents to services and coordinates activities and trainings. Over the past year, the Coordinator made 2,175 contacts and 154 referrals. There were nearly 200 educational and special programs offered to elderly residents in these communities.

The Senior Service Coordinator partnered with various agencies to provide special activities for residents including: wellness bingo, blood pressure clinics, medication management, hearing screenings, medical equipment demonstrations, craft & scrapbooking classes, senior picnic, health trainings, a walking club and more.

Investing in the Community...

Property Upgrades



Ten Completely Renovated Units in Orchard Manor.



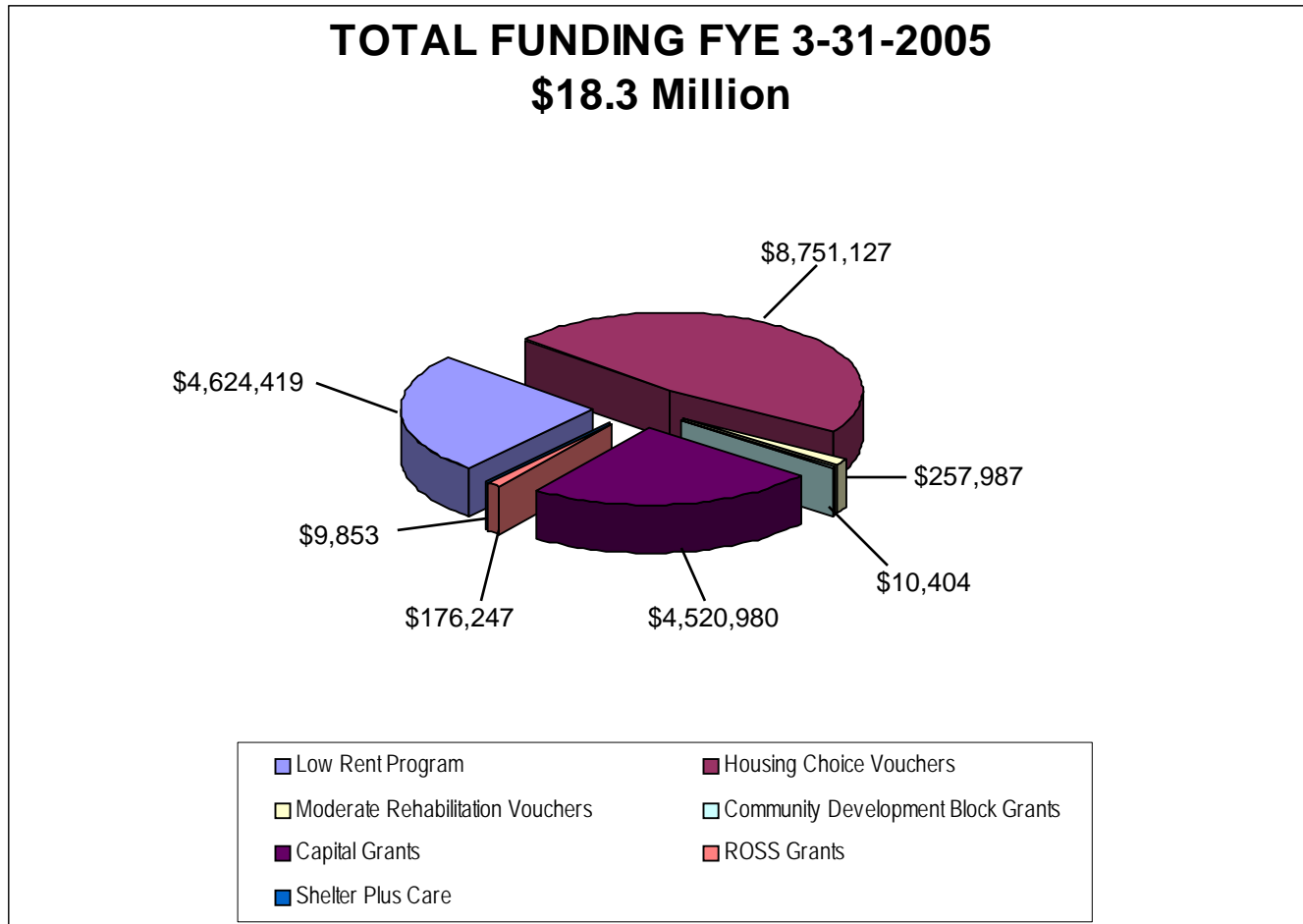
New Roofs, Gutters, Downspouts & Siding at South Park.

Modernization of the Orchard Manor community continued throughout 2005. The complete renovation of ten units was completed and ten additional units were constructed. The capital fund program provides the federal dollars necessary to maintain and improve the public housing properties. In 2004/2005, more than four million dollars was spent upgrading these properties. Below is a summary of modernization projects:

Project	Architect	General Contractor	Cost
Ten Remodeled Units in Orchard Manor	Larry Adkins of Adkins Design Inc.	Seneca Construction	\$ 519,700
Ten New Apartments in Orchard Manor	Larry Adkins of Adkins Design Inc.	Seneca Construction	\$1,651,697
New Roofs & Siding at South Park Village and Bathroom/ Kitchen upgrades at Scattered Sites	Larry Adkins of Adkins Design Inc.	Marco Construction	\$ 892,100
Electrical Upgrades at Hillcrest & South Park Village	Larry Adkins of Adkins Design Inc.	City Electric	\$ 780,658
HVAC Installation at Hillcrest & Oakhurst Village, South Park Community Room & Scattered Sites	Larry Adkins of Adkins Design Inc.	Allegheny Energy Services Company	\$ 385,805

Making It Happen...

Program Funding



As you have seen throughout this report, funding is essential to maintain the quality of Charleston Housing's properties and programs. The graph above illustrates the areas funded by the United States Department of Housing & Urban Development received by Charleston Housing in FYE 3-31-2005 by program.

Combined Balance Sheet...

Assets

March 31, 2005

Current Assets	
Cash and cash equivalents - unrestricted	\$ 6,664,205
Investments	3,242,164
Accounts receivable - HUD	927,168
Accounts receivable - tenants (net of allowance)	43,231
Accounts receivable - other	61,401
Inventories	306,033
Prepaid expenses and other assets	<u>84,689</u>
Total Current Assets	<u>11,328,891</u>
Restricted Assets	
Cash & cash equivalents-restricted	<u>307,129</u>
Capital Assets	
Land	2,140,585
Buildings	44,827,220
Furniture, equipment and machinery	2,351,816
Building Improvements	6,207,529
Construction in progress	<u>6,010,888</u>
	61,538,038
Accumulated depreciation	<u>(29,280,651)</u>
Total Capital Assets	32,257,387
Total Assets	<u>\$ 43,893,407</u>

Combined Balance Sheet...

Liabilities & Net Assets

March 31, 2005

Current Liabilities	
Accounts payable	\$ 848,785
Accounts payable - HUD	165,611
Accounts payable - other government agencies	55,540
Accrued wages and payroll taxes payable	104,321
Current portion of obligation under capital lease	122,730
Tenant security deposits	181,881
Accrued compensated absences - current portion	136,368
Deferred revenues	31,837
Other current liabilities	460,190
Other post-employment benefits liability current portion	46,110
 Total Current Liabilities	 <u>2,153,373</u>
Long-Term Liabilities	
Obligation under capital lease, net of current portion	689,463
Family self-sufficiency liability	73,994
Accrued compensated absences—non-current portion	44,936
Other post-employment benefits liability, net of current portion	<u>327,953</u>
 Total Long-Term Liabilities	 <u>1,136,296</u>
 Total Liabilities	 <u>3,289,669</u>
Net Assets	
Invested in capital assets, net of related debt	31,445,194
Restricted net assets	238,996
Unrestricted net assets	<u>8,919,548</u>
 Total Net Assets	 <u>40,603,738</u>
 Total Liabilities and Net Assets	 \$ <u>43,893,407</u>

Audit Report...

Auditor Letter

**Reznick
Fedder &
Silverman**

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INDEPENDENT AUDITORS' REPORT

To the Board of Commissioners
Charleston Housing, Charleston, West Virginia

We have audited the accompanying basic financial statements of Charleston Housing as of and for the year ended March 31, 2005, as listed in the table of contents. These basic financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of Charleston Housing as of March 31, 2005, and the changes in financial position and cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated July 20, 2005, on our consideration of the Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Audit Report...

Auditor Letter

The Management's Discussion and Analysis on pages 5 to 11 is not a required part of the basic financial statements, but is supplementary information required by accounting principles generally accepted in the United States of America and the Governmental Accounting Standards Board. We have applied certain limited procedures that consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and we express no opinion on it.

Our audit was performed for the purpose of forming an opinion on the basic financial statements of Charleston Housing taken as a whole. The accompanying supplemental information on pages 38 through 45, including the schedule of expenditures of federal awards as required by U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations," and the Financial Data Schedule required by the U.S. Department of Housing and Urban Development, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

Reynold Fedler & Silverman

Charlotte, North Carolina
July 20, 2005

Providing Quality Service...

Meet Our Staff

EXECUTIVE DEPARTMENT

Mark E. Taylor
Executive Director

Anna Blaney
Executive Secretary

Denise Lee
Human Resource Coordinator

Ray Marsh
Director of Operations

Michele Hatfield
Public Relations Coordinator

FINANCE & ADMINISTRATION

Cindy Allen
Chief Financial Analyst

Lynn Cottrill
Grants Accountant & Information Services Coordinator

Connie Hardy
Accountant II

Barbara Brewer
Accounting Technician

Joe Hoover
Procurement & Contract Administrator

David Puckett
PC/Network Specialist

HOUSING MANAGEMENT

Pernell McCoy
Director of Housing Management

Brenda Sweeney
Operations Assistant

Dale Whitehair
Safety & Security Officer

Amy Lewis
Family Self-Sufficiency Coordinator

Bonnie Darlene Gunter
Eric Howard
Mike McClure
Tammy Sharp
Rhonda Wallace
Teresa White
Housing Managers

Housing Management Continued

Darlene Stokes
Application Coordinator

Todd Diuguid
Phoebe Whidby
Housing Management Asst.

Frances Susie Halstead
Service Coordinator

RENTAL ASSISTANCE

Jeffrey Knight
Director of Leased Housing

Tammy Jones
Family Self-Sufficiency Coordinator

Tammy Good-Knight
Senior Leased Housing Specialist

Patricia Bush
Wendy Haddox
Frances Justice
Barbara Voiers
Kimberly Pickens
Tammy Chabot
Leased Housing Specialists

Mary O'Conner
Leased Housing Assistant

Wanda Allen
Clerk/Receptionist

Roger Booth
Housing Quality Standards Inspector

SPECIAL PROJECTS

Kenny Powell
Director of Special Projects

Arleen Higginbotham
Special Projects Department Assistant

Heath Fain
Modernization Coordinator

Patrick Miller
Special Projects Technical Assistant

Allen W. Taylor
Facilities Manager

Deanna Kay Casto
Maintenance Data Clerk

Terry Estep
Materials Manager

E. Allen Taylor
Hobart Taylor
Paul Wright
Rodney Moffat
David Naylor
Marshall Bailey
Mark Young
Steve Payne
Terry Duiguid
William Ransom
Maintenance Specialists

Mark Davis
James Asbury
Larry Boyce
Tom Skees
Larry Criehtfield
Tom Nichols
Dana Atkinson
Maintenance Technician II

Steve Bumpus
David O'Brien
Tom Kessler
Steve Cyrus
Kyle Groves
Carlos Hamilton
Lenox Chandler
James Deal
Phillip Kessinger
Danny Asbury
Mark Morrison
Carl Guthrie
Robert Higginbotham
Dale Jarrett
Stanley Faucett
Toney Delaney
Noah Wilcox
Troy Walker
Harold Lanham
Edil Striker
Maintenance Technician I

Nancy Marion
Custodian II